

Registered number: 3422341

Charity number: 1064470

Emmaus UK

**Trustees' Annual Report and Accounts
For the year ended 30 June 2009**



Emmaus - the homeless charity that works



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**Patron, Trustees,
staff and advisors**

Patron	HRH The Duchess of Cornwall
President	Terry Waite CBE
Vice-Presidents	Selwyn Image CBE Sir Michael Heron
Chair of Trustees	John Grieves
Trustees	Hilary Armstrong MP David Bex (<i>resigned 26.3.09</i>) Martin Davies OBE Mathieu Delarue (<i>appointed 26.3.09</i>) Raja Gomez Clive Hewitt Charles Jordan (<i>appointed 26.3.09, deceased 15.9.09</i>) Iain McKechnie-Jarvis Paul Misik (<i>appointed 26.3.09</i>) John Noble Richard Pendlebury MBE David Perry Donald Pinchbeck (<i>co-opted 23.4.09</i>) Maureen Porter (<i>resigned 26.3.09</i>) Donald Simpson (<i>resigned 26.3.09</i>) Willy Slavin Keith Tolladay (<i>co-opted 23.4.09</i>)
Company Secretary	Donald Simpson (<i>resigned 26.3.09</i>) Marilyn Dempsey (<i>appointed 26.3.09</i>)
Senior Management Team	Tim Page (<i>Director</i>) David Chenery (<i>Development Team Manager</i>) Marilyn Dempsey (<i>Head of Resource Management</i>) Sophie Hiscock (<i>Communications Manager</i>) Kieran Kettleton (<i>Fundraising Manager</i>)
Auditors	Mazars LLP Times House Throwley Way Sutton Surrey SM1 4JQ
Main Bankers	CAF Bank Limited Kings Hill West Malling Kent ME19 4TA NatWest Plc 18 High Street Newmarket Suffolk CB8 8LH

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The Emmaus Vision

We seek a world where homelessness, poverty and other forms of exclusion have been eradicated by changes in public attitudes, understanding and actions brought about by the empowerment of the marginalised members of society. We are committed to the eradication of poverty and the attainment of dignity for all mankind, and to helping first those who suffer most by sharing their troubles and struggles, until the very roots of each particular ill disappear.

Our Mission

To enable every person to gain control of their lives, discover a sense of purpose and generate the wherewithal to help those in greater need, by establishing and maintaining successful Emmaus groups which provide both opportunities for their own members and help for those in greater need.

Our Values

The members of the Emmaus Federation in the UK, are bound together by the ethos and principles embodied in the Fundamental Documents of Emmaus International. We are committed to upholding the following values, which are derived from that common philosophy:

- Value every person equally
- Be transparent and honest in all our dealings
- Oppose injustice in all its forms
- Enable everyone at all levels to participate actively in our work
- Share and exchange resources, skills and learning
- Cherish independence, but support and foster interdependence
- Demonstrate solidarity and support for those who suffer most

Our Long-Term Aims

- Widespread understanding of Emmaus
- Effective Communities and Groups
- A collaborative approach to the creation of new Emmaus groups
- A developed Emmaus Movement in the UK
- A change in attitudes to social exclusion
- A clear definition of the role of Emmaus UK



Chair's Introduction

I am delighted – as Emmaus UK's new Chair since 25th June 2009 – to introduce this annual report.

2008/09 was a challenging year for the Emmaus UK Federation, but one which saw great advances in our development as a Movement. The achievements during the past 12 months, both in terms of the opening of new Communities and also in relation to the development of greater capability within our projects, have been most impressive. This is the result of a lot of hard work by those involved with the Emmaus Communities and Groups across the UK, to whom I should like to pay tribute.

The Emmaus UK Staff has demonstrated both professionalism and commitment in the manner in which they work to support the work of the volunteers and employees in the individual projects. The Federation Staff also represent the members' collective interests in dealings with a variety of external organisations and individuals, without whose assistance it would be impossible to set up and operate Communities. These are too numerous to mention here, but some of those who have given most generously to Emmaus during the past year are referred to later in this report. We are proud of the independence achieved by our self-financing Communities, but also always mindful of the fact that Emmaus relies upon the generosity of the hundreds of thousands of people who support our capital appeals, who donate their unwanted possessions to our shops, or who purchase items, the sale of which generates the income upon which we depend.

My fellow Emmaus trustees also deserve mention. Most are involved with the Emmaus Movement in at least 2 capacities: as a member of a local Community or Group, and as a Federation trustee. Some act as mentors to those new to Emmaus, others are involved with the International Movement. All work very hard for Emmaus. I should mention two trustees in particular; my predecessor as Chair of Emmaus UK, Martin Davies, and a trustee who sadly died during the compilation of this report – Charlie Jordan. Martin oversaw both huge growth and significant development of thinking throughout the Federation, devoting a great deal of time in this process. He is a hard act to follow. We greatly mourn the loss of Charlie Jordan: co-founder of the Emmaus Brighton & Hove Community, Chair of the Emmaus Hastings & Rother Group, Councillor of Emmaus International and of Emmaus Europe, and member of the Board of Trustees of Emmaus UK. He was an exceptional man with huge charisma who will be sorely missed.

Finally, although it occurred after the end of the period covered by the Report and Accounts, I should like to thank all those involved in making the 2009 Federation Assembly such a successful and happy one. It culminated in the signing of the contract between Emmaus International and Emmaus UK whereby the latter was appointed the national organisation for the UK. I am sure that this will presage a much closer involvement by us in the International Emmaus Movement.



John Grieves, Chair of Trustees, Emmaus UK

2008/2009 saw the 18th anniversary of the first establishment of an Emmaus project in the UK, and the opening of our 19th Community.

Foreword

This was a challenging 12 months for Emmaus: in common with numerous other charities, not-for-profit organisations and social enterprises, we saw a decline in the majority of our fundraising revenues and an increase in many of our costs. Unlike many other organisations however we have the benefit of generating our own income, so our established Communities are not so reliant on financial donations. The Communities have never been so busy: the recession has seen a huge increase in the number of people who are homeless and without work, and the demand for second-hand items has increased as domestic budgets have been squeezed. Three new Communities opened in the period of this report: in Oxford, Winchester and Colchester, and the Federation hopes to be able to maintain its current rate of growth, of 2 or 3 Communities each year, for the foreseeable future. The need for Emmaus' particular mix of home, work and companionship, so effective in helping people to get back on their feet, is not reducing – and we anticipate further increases in demand whilst more and more people suffer, directly and indirectly as a result of pressure on both public and private finances.

It is very evident that Emmaus Communities are most successful when they work closely in partnership with others, both within and outside the Movement. Speaking recently, our President Terry Waite referred to the interdependence that exists between individuals and organisations, and how this can enable both to be so much more effective than if they operate independently or in isolation. The past year has seen members of the UK Federation review their relationship with each other and, at the same time, we have also examined closely the nature of the relationship between the Emmaus Communities and Groups in the UK and those in other parts of the world. The result has been an agreement to work more closely together, to provide mutual support and encouragement, and to assist in the further development of the Movement both in this country and abroad. Communities will now have direct responsibility for mentoring Groups seeking to replicate what they themselves have achieved, and for fostering the development of new projects across the UK. This mirrors the situation overseas, where long-established



Foreword

Communities focus much of their energy on Solidarity support to new Emmaus Groups – particularly those in the Developing World.

Emmaus' overarching aims in the UK are to help people within the Communities, and then for the Communities themselves to do what they can to help those in greatest need. This dual ambition defines the Movement: giving substance to Abbé Pierre (our founder)'s words "Serve first those who suffer most". Looking ahead, we are resolved to develop further the support that is provided for Companions within Communities: not to change our essential philosophy of 'helping people to help themselves', but in recognition of the fact that we all need assistance from time to time when confronting the issues that cause lives to get out of control. We run working Communities and that is our emphasis, but we also have a responsibility to those who take up our offer of a home, work and companionship. Our businesses must be effective, for any Community that relies upon external funding for its existence has still not achieved the level of self-sufficiency that enables the real independence we all crave. We will continue to develop that important aspect of our Community life as well, and are exploring ways in which we can diversify to reduce our current dependence on donated furniture.

The capacity to extend support to others, which we term 'Solidarity', is not wholly dependent upon the income that a Community generates, or on the capacity to give financial aid. We are developing a considerable body of knowledge in the UK about how to set up and run successful Communities, and therefore have great ability to help others through mentoring. By creating an accessible network of largely-volunteer specialist advisors, we can assist mentor Communities in supporting Groups throughout the development cycle. Some of that expertise will reside within the Emmaus UK Staff, but it is wholly in keeping with Emmaus' ethos that volunteers be used whenever possible to save costs. The Federation's relationship with Emmaus International creates many opportunities for UK Communities to extend solidarity to people in the poorest regions of the world, and we plan to develop this area of activity in the coming year.

Emmaus is not and never will be a panacea for all ills. We consider ourselves to be an important part of the network of provision for those who, for whatever period of their lives, need the support and companionship of others to make their lives successful. We provide opportunities: opportunities for people to work to support themselves and to be part of a Movement that aspires to help the most impoverished and disenfranchised members of our global society. Not everyone is ready to accept that challenge. We must work hard to develop wider understanding that freedom from handouts can bring empowerment, and an empowered individual is one who acts not only for their own benefit, but for that of others too.



John Grieves, Chair of Trustees, Emmaus UK

The Emmaus UK Staff's role is to assist the members of the Emmaus UK Federation, by providing support to the Communities and by representing their individual and collective interests at national level.

Members of the Federation Staff work in one of 4 teams: Development, Fundraising, Communications and Resource Management. During FY 2008-9 the size of the Staff was reduced by 5 posts as a result of the need to reduce expenditure: a consequence of the harsh economic conditions referred to by the Chair in his foreword.

The Federation provides operational support to Communities and developmental support to Groups, and there has been an overwhelming demand for both during the past year. Although the majority of Communities are largely self-sufficient, all have benefitted from the provision of shared services such as HR and Business Development expertise, an intranet containing common policy and procedural resources, and the facilitation of regular peer-group meetings and other types of communication between Federation members. Whilst Communities possess their own distinctive characteristics, there is undoubtedly a greater commonality emerging – manifesting itself in an increasing desire to share knowledge and experience, and to learn from each other.

The Development Team has led the support provided to Groups, and 2008-9 saw the affiliation of projects in South Wales and the North East, both areas where there has been no previous Emmaus interest, as well as the continued development of Emmaus Groups in other parts of the UK. A national trustee recruitment campaign resulted in 50 applications being passed on to Federation members. The Fundraising Team provided both advice and support to local fundraisers, as well as making applications direct to funders – either to benefit individual projects, or to pay for the support provided by Emmaus UK. In addition money was raised to enable the Federation to maintain a grant-giving capability, through the Solidarity Fund. The award of such a grant, £100,000 to Emmaus Hastings & Rother, enabled the purchase of a site for a Community in circumstances where, unless a deposit could be generated quickly, the local Group would have not been able to take advantage of a preferential offer.

Director's Overview



Director's Overview

Emmaus UK has the responsibility of representing the Federation members at UK/national level. This can often entail lobbying and advocacy to Government, companies and corporations, and others who are leading influencers or opinion formers. The launch of 'Sharing in Success', a Cambridge University report illustrating the economic benefits provided by Emmaus Communities, provided the opportunity to increase the profile of the Movement. A growing number of well-known people are now supporting our President, Terry Waite, in capturing attention about Emmaus: Jerry Hall, Antonio Carluccio and Harry Enfield were all particularly active in this respect during the past year. Our Royal Patron, HRH The Duchess of Cornwall, continues to be hugely supportive of our work. The Communications Team enables all of these patrons to be effective, by ensuring that they are briefed and equipped to act as spokesmen, and is instrumental in gaining widespread media coverage for Emmaus at local, regional and national level.

Looking ahead, the Emmaus UK Staff will continue to balance the twin roles of assisting Communities and Groups and representing them as members of the UK Federation. The demand for support varies: whilst an increasing number of Communities are achieving a considerable degree of self-sufficiency, there is still a need to provide swift access to emergency assistance at moments of crisis eg unexpected staffing problems, handling negative media stories. On the other hand increasing awareness of the benefits of sharing is leading to growing demand for another type of central support, led by Community staff members: the setting up and management of collaborative ventures. The consultation of Federation members referred to in the Foreword has led to a re-alignment of responsibility for the further development of Emmaus projects in the UK, so the Emmaus UK Staff's role is now to support the Communities as they exercise their responsibility, as mentors, to the Groups. There will be a transitional phase as everyone adjusts to the new arrangements, but this should see those working to open new Communities provided with more comprehensive assistance from people with relevant experience than ever before. Our ambition, as we work with and for the Emmaus UK Federation members, is to help increase the number and range of opportunities that are provided for people to live and work together, for their own and others' benefit, in self-supporting Emmaus Communities. It is harder now, than at any time in the past 7 years, to raise the funds that are needed to develop new Communities. Many of our supporters have experienced difficulties themselves as a result of the recession, and there is increasing competition from other organisations which have traditionally relied upon income from investments. Emmaus' investment has all been placed in Communities, and the return that we are deriving from those assets is unaffected by the current economic conditions. For that reason, supporting the continued development of Emmaus Communities remains one of the most effective ways of enabling those who are homeless or marginalised in some other way to regain control, and become contributing members of society.



Tim Page, Director, Emmaus UK

The Trustees, who are also directors of Emmaus UK (the Charity) for the purposes of the Companies Act, submit their annual report and the financial statements of the Charity for the year ended 30 June 2009.

Trustees' Report

The Trustees confirm that the annual report and financial statements of the Charity comply with current statutory requirements, the requirements of the Charity's governing document, the Companies Act 2006 and the provisions of the Statement of Recommended Practice (SORP) Accounting and Reporting by Charities 2005.

Our Aims and Activities

The Charity provides support to all the members of the Federation. It aims to develop and extend the support available to current and future Companions.

The current Emmaus UK Federation Plan for 2009-2012 sets out the Emmaus Movement's aims as being:

- a. Widespread understanding of Emmaus
- b. Effective Communities and Groups
- c. A collaborative approach to the creation of new Emmaus groups
- d. A developed Emmaus Movement in the UK
- e. A change in attitudes to social exclusion
- f. A clear definition of the role of Emmaus UK



Achievements and Performance

In addition to the Charity's core task of supporting the establishment and maintenance of Communities for homeless people, the following progress has been made towards the Charity's objectives as set out in the last Trustees' Report:

Charitable Activities

a. Community Grants

Grants to Federation members totalling £359,914 were approved by trustees in the financial year.

These grants, known as Solidarity grants, were made from the Solidarity fund of Emmaus UK for qualifying purposes, including £100,000 to Emmaus Hastings and Rother to complete the purchase of premises to be used for the development of a Community and £30,000 to Emmaus Rugby to open the Group's first charity shop.

Solidarity grants are provided to satisfy funding requirements which cannot be met from other sources within the necessary timescale.

Further information on Solidarity grants is shown in note 15 to the accounts.

b. Support the development of Federation members

Encouraging a common approach by Federation members to the measurement and reporting of outcomes.

Following research by the University of Cambridge, a toolkit to measure the economic effectiveness of Emmaus Communities has been made available to Federation members.

A working group of Federation Office staff and Community staff is evaluating methods of measuring and reporting on outcomes to demonstrate the success and effectiveness of Emmaus Communities.

Further development of a range of resources available to Federation members.

In March the further development work on the Emmaus extranet was completed. The extranet now offers Federation members easy access to a range of resource documents, filed under categories and with a search option, together with online discussion boards to raise issues with their peers.

This work went hand-in-hand with a major knowledge management project within the Federation Office in the Autumn of 2008 which led to the reorganisation of the central online filing system to enable easier access to shared resources.

This is also linked with the ongoing process of providing model policies and procedures for Federation members via the extranet and the further development of a range of 'toolkits'.

Further development of corporate partnerships.

During the past year a number of successful ventures have been developed within company Corporate Social Responsibility programmes and Community involvement schemes. Retail company Homesense have promoted Emmaus with special labels on re-usable bags sold in their stores. Rolls-Royce have engaged in a three year partnership with Emmaus with their staff actively engaged with Emmaus Preston and Emmaus Coventry in collecting donated goods and support for the Community. A successful Companion work experience programme has been developed with Tesco in Bedford and Emmaus Village Carlton. Other local links include the furnishing of the new Emmaus Hampshire Community by the local IKEA store.

Review the structure and strategy of the Emmaus Movement in the UK.

The Board has led a process of updating the core documents of the Emmaus UK Federation. Draft revised membership agreement, rules and byelaws, and Memorandum of Understanding were presented to the members at the AGM in March 2009. After a period of consultation, the final documents were adopted by the membership at the EGM in June 2009.

This process has run in tandem with a Federation-wide consultation on the future of the Emmaus Movement in the UK. Community trustees, staff and Companions, as well as those associated with the development of new Emmaus Groups in the UK, have been consulted in writing and members of the Emmaus UK Board have visited Communities in person to hear at first hand the views of members. This resulted in a written summary of the outcomes of the consultation which was subsequently circulated to members. This has also been used to inform the drafting of a Federation Plan for 2009-2012 which is now under consideration by the members.

Achievements and Performance

Fundraising.

The Localised Recruitment Programme tests showed the potential of this approach in recruiting new supporters near to local projects. Our network of supporters has, despite the Recession, maintained their level of generous giving. We have maintained our programme of engagement events with the high net worth donors.

Changing attitudes to homelessness and social exclusion.

Emmaus has continued to raise its profile amongst key decision makers in Government and elsewhere throughout 2008-2009.

In September 2008, Emmaus Vice-President Selwyn Image gave evidence, together with Alex Murdock the Chair of Emmaus South Lambeth, to the Department of Work and Pensions Special Committee exploring new and innovative ways of helping people back into work.

In November 2008, following completion of the research into the savings to the tax payer made by an Emmaus Community, Emmaus held a high profile event to coincide with Social Enterprise Day aimed at MPs, opinion formers and other high profile individuals from the homelessness sector.

Emmaus has continued to identify opportunities to speak to decision-makers of the future. In March Emmaus Vice-President Selwyn Image spoke at Hull University and in May 2009 Director of Emmaus UK, Tim Page, addressed postgraduate students at the London Business School on Emmaus and Social Enterprise, following a similar event at South Bank University.

Emmaus has also continued to work with a range of celebrity supporters to help publicise our work to a wider audience, including events with Jerry Hall, Antonio Carluccio, Harry Enfield and our Royal Patron, the Duchess of Cornwall.

c. Support Regional Development

Support the development of effective new Communities in Oxford and Winchester.

The Emmaus Colchester Community opened in August 2008, with Emmaus Oxford and Emmaus Winchester welcoming their first Companions in March 2009. Two new groups became affiliate members of the Federation with Emmaus Gateshead joining in December 2008 and Emmaus Norwich joining in February 2009. Emmaus Rugby started trading in March 2009.

In the coming year, we aim to continue to help develop and strengthen our existing Communities, and support them as they assist those seeking to establish new Emmaus projects across the UK.

There is a clear need to increase both understanding and consciousness of Emmaus' work, and we will do all we can to promote the ethos and ideals of the Movement so that more and more people become aware of how we change lives. By encouraging and facilitating greater collaboration we hope to increase knowledge of best practice and enable Communities to learn from each other, and to participate in shared initiatives.

Maintaining successful Communities

- Providing business development advice and support; encouraging diversification; developing model policies and procedures to enable Communities to achieve ISO standards that will enable them to access second-hand goods from commercial suppliers; supporting self-assessment and analysis
- Helping staff to better support individual Companion development by training and the illustration of best practice; assisting with the development of effectiveness of both Community volunteers and employees

Developing new Communities

- Maintain an overview of the need for Emmaus Communities across the UK; guide and shape the development of new Groups;
- Supporting mentor Communities; training mentors; providing models and guidelines; supply expertise to supplement that provided by the mentors; facilitate relationships between the Communities and their protégés
- Develop partnerships with organisations that can support Groups; assist the promotion of Emmaus in their local areas; recruit local 'champions'; assist with local fundraising

Promoting greater understanding and awareness

- Support the development of understanding of the defining characteristics of Emmaus, not least amongst those associated with Communities and Groups; provide induction material for new trustees; enable easy access to key documents and texts
- Facilitate agreement on key campaign issues and messages; promote Emmaus through the Media; communicate effectively with individual supporters
- Enable effective participation in Emmaus International events and initiatives; facilitate contribution to Solidarity projects

More collaboration

- Enabling communication; encouraging participation in Federation-wide events/groupings
- Supporting the development of regional grouping; fostering the effective use of special interest and peer groups
- Coordinate fundraising across the Federation; support local appeals with activity at UK level

The Charity is a company limited by guarantee and a registered charity.

Its governing instruments are its Memorandum and Articles of Association and Rules and Byelaws. The Board and Federation Office act as a focus for members of the Federation to enable them to work together in their pursuit of the Movement's stated aims and objectives, whilst at the same time functioning as independent, self-supporting and sustaining Communities.

The Charity's principal objects, as set out in its Memorandum of Association, are the alleviation and relief of poverty, hardship and distress arising therefrom to those in need, without distinction, by:

- a. Laying down and promoting the principles of the Movement both in the UK and world-wide, and furthering its growth within the terms of these objects by acting as a national federal body for all the Charity's members.
- b. Preserving, defending and enhancing the Emmaus name for the good of the Movement.
- c. Acting as a central coordinating body for the exchange of views, information and publicity with the aim of promoting unity within the Movement.
- d. Being the national voice and representative of the Movement.
- e. Educating the public in the needs of poor and marginalised people through whatever means of publicity or education the Charity deems fit.
- f. Developing Communities and other initiatives either directly or through supporting the work of members of the Charity or other organisations within the Movement.
- g. Providing or assisting in providing accommodation and work for poor and homeless people at locations in the UK as may seem appropriate from time to time.
- h. Providing and encouraging appropriate training and development throughout the Movement.
- i. Encouraging good practice on the part of Federation members, and other organisations or agencies working or involved in Communities, and publishing codes of recommended practice, guidance manuals and other educational and training material as the Charity may determine.
- j. Acting as a channel of communication and cooperation with Emmaus International.
- k. Supporting the work of other agencies in the relief of poverty and homelessness whether in the UK or elsewhere in the world: in particular (but without limitation) by the exchange of resources, information and expertise with other Emmaus Communities worldwide.

The Charity supports the Federation, the Full members of which elect the trustees to the Board of the Charity. The Board may co-opt up to four additional trustees. A majority of the Charity's trustees must be trustees of Full or Affiliate members and, prior to the AGM, all members are invited to make nominations for new trustees. When choosing trustees for co-option the Board considers the need for any specialist skills as well as the existing balance between Full and Affiliate members. New trustees are provided with an induction pack, the contents of which include the governing documents, the Federation and Emmaus UK business plans, recent financial information and a number of relevant policies. They are also invited to attend an orientation day where they are briefed on their obligations under company and charity law as well as the activities of the Federation Office. Those who have not already done so are encouraged to visit a number of members of the Federation – both Communities and Groups.

The trustees are responsible for providing direction, strategy and governance. Authority for the implementation of this guidance is delegated to the Director. Three committees help to increase the Board's effectiveness. The Federation Committee considers and provides direction on all matters concerning the Federation, including its relationship with the Charity and Emmaus International; the Finance Committee focuses on the Charity's financial affairs and has also been delegated with the authority to make grants from the Solidarity Fund, and the newly-formed Fundraising Committee focuses on the Charity's fundraising activities and performance. The full Board meets five times a year and each of the Committees meets four times a year on dates falling between Board meetings.

The Trustees ensure that the strategic aims support the charitable objectives. In particular, support is given to Federation members to improve the services they are able to provide to homeless and other disadvantaged people. In addition every Emmaus Community helps others by, for example, giving away furniture to households on low income and donating any surplus income to support others in greater need. Members of each Community, known as Companions, have the opportunity to help themselves through work and thereby rediscover their dignity and self-respect.

An economic evaluation of an Emmaus Community was carried out by the University of Cambridge in 2008. The resulting report, 'Sharing in Success', shows a total saving to the wider community of more than £31,000 per annum per Companion. Most of this represents a direct saving to the Treasury. The researchers noted that Emmaus Communities form an important part of the matrix of provision for homeless and socially excluded individuals. They effectively operate as therapeutic communities: peer support and meaningful activities are important integral characteristics.

Risk Management

The Trustees have in place a formal risk management process to assess risks and implement risk management strategies.

This identifies the type of risks faced by the Charity, prioritises them in terms of likelihood of occurrence and potential impact, and identifies the means of mitigating those risks. A register of risks is updated at least quarterly, with systems being amended as appropriate.

The key risks identified in terms of the likelihood of occurring and the mitigating actions taken are:

Over-dependence on a small number of high-value funders to cover core costs

The success of the direct marketing strategy launched in July 2007 has increased the number of individual donors who contribute regularly to cover core costs. A newly formed Fundraising Committee of the Board of Emmaus UK meets regularly to review fundraising activities and recommend actions.

Vulnerability to the current economic climate which threatens to reduce the overall income from donations

Rolling forecasts of income and expenditure are regularly reviewed by the Finance Committee of Emmaus UK and mitigating action taken to maintain financial stability.

A number of risks have been identified which would have a high impact should they occur. These include governance risks surrounding the death or disappearance of key officers, general failure to meet fundraising targets and significant adverse publicity.

These risks have been considered and are mitigated by regular structured meetings of the Board and its committees, which receive detailed reports on the activities of the Federation Office.



Income for the year was £1,637,780 - consisting of £113,978 to be passed directly to members of the Federation, as shown in Note 12 to the accounts and £1,523,802 for the use of the Charity.

The Federation Office also works with Federation members to raise funds which are paid directly to them and which are not reflected in the annual accounts attached to this report. The principal funding sources for the year were direct marketing and grants.

The Charity receives funding from a wide variety of sources, both statutory and non-statutory funders. The income allows the provision of a range of common services to Federation members, including fundraising, communications and business development.

Reserves and Funds

The present level of funding is adequate to support the Charity's activities and the Trustees consider the financial position of the Charity to be satisfactory. The Trustees consider that, as a minimum, £350,000 should be held in unrestricted reserves to meet contingencies which may arise. The unrestricted funds at 30 June 2009 were £350,000. More information regarding the Charity's funds is provided in Note 13 to the Financial Statements.

The Charity raises funds to cover its own costs and allocates any additional money received to the Solidarity Fund. After the provision for reserves, at the year end the Solidarity Fund stood at £55,808 which was available for allocation in the form of grants to the members of the Federation, subject to the availability of funds and the receipt of qualifying applications.

Investments policy and returns

Under the Memorandum and Articles of Association, the Charity has the power to make any investment which the Trustees see fit. The Trustees have considered the most appropriate policy for investing funds and have found that savings and deposit accounts meet their requirements. The Trustees consider the return on investments achieved during the year to be satisfactory in the current economic climate and the investments secure.

Public benefit

The Trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the Charity Commission's general guidance on public benefit, 'Charities and Public Benefit'. All Trustees give their time voluntarily and receive no benefit from the charity. Any expenses reclaimed from the charity are set out in note 4 to the financial statements.

Statement of Trustees' Responsibilities

Company and Charity law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the surplus or deficit of the Charity for that period. In preparing those financial statements the Trustees have:

- a. Selected suitable accounting policies and applied them consistently
- b. Made judgements and estimates that are reasonable and prudent
- c. Stated whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- d. Prepared the financial statements on a going concern basis

The Trustees have overall responsibility for ensuring that the Charity has an appropriate system of controls, financial and otherwise. They are also responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Acts 1985 and 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the detection and prevention of fraud and other irregularities.

Declaration

In accordance with Company Law, as the Company's directors we certify that:

So far as we are aware there is no relevant audit information of which the Company's auditors are unaware; and

We have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

Auditors

A resolution regarding the appointment of auditors will be proposed at the Annual General Meeting.

This report has been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (March 2005).

This report has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

This report was approved by the Trustees on 26 November 2009 and signed on its behalf, by:



J.K. Grieves, Chair

We have audited the financial statements of Emmaus UK for the year ended 30 June 2009 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. These financial statements have been prepared under the accounting policies set out therein.

Respective responsibilities of the trustees and auditors

The trustees' (who are also the directors of Emmaus UK for the purposes of company law) responsibilities for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the financial statements give a true and fair view are set out in the Statement of Trustees' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

This report, including our opinion, has been prepared for and only for the charity's members, as a body, in accordance with Sections 495 and 496 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members, as a body, for our audit work, for this report, or for the opinions we have formed.

We report to you our opinion as to whether the financial statements give a true and fair view, have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and have been prepared in accordance with the Companies Act 2006. We also report to you and whether, in our opinion, the information given in the Trustees' Report is consistent with those financial statements.

In addition we report to you if, in our opinion, the charity has not kept adequate accounting records, if the charity's financial statements are not in agreement with the accounting records and returns, if we have not received all the information and explanations we require for our audit, or if certain disclosures of trustees' remuneration specified by law are not made.

We read the Trustees' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of Audit Opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board.

An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion:

- the financial statements give a true and fair view of the state of the charity's affairs as at 30 June 2009 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- the financial statements have been prepared in accordance with the Companies Act 2006; and
- the information given in the Trustees' Report is consistent with the financial statements.

Philip Verity (Senior statutory auditor)

for and on behalf of Mazars LLP, Chartered Accountants (Statutory auditors)

Sovereign Court, Witan Way, Milton Keynes, MK9 2HP

Statement of Financial Activities

For the year ended 30 June 2009

	Note	Restricted Funds 2009 £	Unrestricted Funds 2009 £	Total Funds 2009 £	Total Funds 2008 £
INCOMING RESOURCES					
Incoming resources from generated funds:					
Voluntary income					
Donations and similar income	2	344,749	1,081,544	1,426,293	1,641,117
Activities for generating funds					
Interest receivable		965	22,617	23,582	40,026
Sales and other income		–	52,905	52,905	53,246
Incoming resources from charitable activities:					
Grants	3	135,000	–	135,000	1,113,042
TOTAL INCOMING RESOURCES		480,714	1,157,066	1,637,780	2,847,431
RESOURCES EXPENDED					
Costs of generating funds					
Fundraising and publicity	6	33,931	520,024	553,955	546,987
Charitable activities					
	6	430,344	883,908	1,314,252	2,323,075
Governance costs					
	6	10,990	39,336	50,326	39,135
TOTAL RESOURCES EXPENDED		475,265	1,443,268	1,918,533	2,909,197
NET MOVEMENT IN FUNDS FOR THE YEAR		5,449	(286,202)	(280,753)	(61,766)
TOTAL FUNDS AT 1 JULY 2008		66,336	692,010	758,346	820,112
TOTAL FUNDS AT 30 JUNE 2009		71,785	405,808	477,593	758,346

All amounts relate to continuing activities. The Statement of Financial Activities includes all gains and losses recognised in the year

The notes on pages 27 to 28 form part of these financial statements.

Balance Sheet

As at 30 June 2009

	Note	£	2009 £	2008 £
Fixed Assets				
Tangible fixed assets	7		7,155	12,578
Current Assets				
Stocks		12,076		2,411
Debtors	8	62,891		128,569
Short term deposits		633,877		902,981
Cash in hand		78,202		(1,598)
		787,046	1,032,363	
Creditors				
Amounts falling due within one year	9	(316,608)	(286,595)	
NET CURRENT ASSETS			470,438	745,766
NET ASSETS	14		477,593	758,346
CHARITY FUNDS				
Restricted Funds	12		71,785	66,336
Unrestricted Designated Funds	13		55,808	342,010
Unrestricted General Funds	13		350,000	350,000
			477,593	758,346

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies

The financial statements were approved by the trustees on 26 November 2009 and signed on their behalf, by:



J.K. Grieves, Chair

The notes on pages 29 to 35 form part of these financial statements.

Accounting Policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention. The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP), Accounting and Reporting by Charities issued in March 2005, applicable UK accounting standards and the Companies Act 1985.

1.2 Company status

The Charity is a company limited by guarantee. The members of the company are the subscribers to the Memorandum of Association and those Communities and Groups who are members of the Federation. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity.

1.3 Fund accounting

- General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.
- Designated funds are unrestricted funds which the Trustees have set aside for solidarity payments to be made in the future to Emmaus Groups and Communities. The Trustees have the power to reallocate such funds within unrestricted funds unless and until expended.
- Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors which have been raised by the Charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

1.4 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. For legacies, these are included when receivable. Where received in instalments, only amounts known with certainty are included in incoming resources. Where grants are received for future accounting periods these are deferred until that accounting period.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

1.5 Resources expended

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

As the Charity is not registered for Value Added Tax, all VAT expended is irrecoverable.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Resources expended on charitable activities comprise the costs incurred by the Charity in working to meet its charitable objectives. Governance costs are those costs incurred in providing the governance infrastructure which allows the Charity to operate and comply with constitutional and statutory requirements. These costs include both costs which can be allocated directly to the activities and those support costs apportioned to them. Support costs have been apportioned on the basis of the proportion of staff time spent on each activity.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, and the conditions remain within the control of the Charity, such grants being recognised as expenditure when the conditions attaching are fulfilled.

1.6 Cash flow

The company has taken advantage of the exemption in Financial Reporting Standard No.1 from the requirement to produce a cash flow statement on the grounds that it is a small charitable company.

1.7 Tangible fixed assets and depreciation

Assets are capitalised if the purchase price including irrecoverable VAT is £500 or more. Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Leasehold improvements	4 years	straight line
Office furniture and equipment	4 years	straight line
Computers	3 years	straight line

1.8 Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the Statement of Financial Activities on a straight line basis over the term of the lease.

1.9 Pensions

The company operates a money purchase pension scheme under which the amount charged to the profit and loss account is the contributions payable in the year. Differences between contributions payable in the year and the contributions paid are shown as either creditors, accruals or prepayments in the balance sheet.

1.10 Stocks

Stock is included at the lower of cost and net realisable value.

2. Donations and Similar Income Resources

	2009 Restricted Funds £	2009 Unrestricted Funds £	2009 Total Funds £	2008 Total Funds £
Donations, gifts and legacies				
For Federation Members	60,746	–	60,746	32,502
For the Federation	–	1,014,608	1,014,608	1,105,125
Trusts				
For Federation Members	59,900	–	59,900	133,000
For the Federation	224,103	66,936	291,039	370,490
	344,749	1,081,544	1,426,293	1,641,117

3. Incoming Resources from Charitable Activities

These consist of grants given specifically for the provision of services as part of our charitable activities where monitoring of the service provision occurs.

	2009 £	2008 £
For Federation Members	–	1,013,321
Regional Development	–	12,471
Community Leader training	–	1,166
HR, Statutory Issues and Training Officers	135,000	85,084
	135,000	1,112,042

4. Net Movements in Funds

This is stated after charging:

	2009 £	2008 £
Depreciation of tangible fixed assets: Owned by the Charity	7,758	6,836
Auditors' remuneration: Audit services	4,785	4,338

During the year, no Trustees received any remuneration (2008 £Nil). During the year, no Trustees received any benefits in kind (2008 £Nil). 12 Trustees received reimbursement of travelling expenses amounting to £6,755 in the current year (2008 – 10 Trustees received £4,575 for travelling expenses).

5. Staff Costs and Numbers

	2009 Direct costs	2009 Other costs	2009 Total £	2008 Total £
Wages and salaries	725,418	73,358	798,776	758,164
Social security costs	71,420	7,189	78,609	75,760
Pension costs	26,364	2,663	29,027	32,117
Travelling, subsistence and personal development costs	61,964	6,636	68,600	71,790
	885,166	89,846	975,012	937,831

The average monthly number of employees during the year was as follows:

	2009	2008
Charitable operations	12	12
Fundraising and publicity	12	12
Management and central services	3	3
	27	27

No employee received remuneration greater than £60,000 in the year (2008 – zero).

6. Analysis of Total Resources Expended

	2009 Direct staff costs £	2009 Direct other costs £	2009 Support costs £	2009 Total £	2008 Total £
Costs of generating funds:					
Fundraising and publicity	201,186	292,301	60,468	553,955	546,987
Charitable activities:					
Community grants (see note 15)	9,098	359,914	1,778	370,790	199,663
Support and development of Federation members	411,117	184,331	87,145	682,593	1,861,400
Regional Development programme	235,970	-	24,899	260,869	262,012
Governance costs	27,795	18,974	3,557	50,326	39,135
Total resources expended	885,166	855,520	177,847	1,918,533	2,909,197

Governance costs consist of the following:

	2009 Total £	2008 Total £
Trustees meetings and expenses	17,747	7,697
Staff costs	27,795	28,128
Administration costs	4,784	3,310
	50,326	39,135

Direct other costs consist of the following:

	2009 Total £	2008 Total £
Payment of funds held for Federation members	109,628	1,259,380
Solidarity grants	359,914	188,720
Support to Federation members including training, HR and statutory issues	55,916	81,550
Direct marketing costs	279,380	271,777
Special events	10,659	1,875
Major donor events	327	7,068
Trustee meetings and expenses	21,389	7,697
Merchandise and administration costs	1,935	5,130
Emmaus International participation	2,972	1,340
Supplies and services	13,400	2,664
Research projects	-	34,637
	855,520	1,861,838

Support costs consist of the following:

	2009 Total £	2008 Total £
Staff costs	89,846	82,128
Premises and office administration	66,086	78,272
Financial processing and insurance	7,546	13,200
Other	6,611	11,381
Depreciation	7,758	6,675
	177,847	191,656

Staff costs include salary, employer payroll taxes and pension contributions, staff development and travel and subsistence costs.

Support costs have been apportioned on the proportion of total staff time spent on each of the activities.

7. Tangible fixed assets

	Leasehold improvements £	Office furniture and equipment £	Computers £	Total £
Cost				
At 1 July 2008	14,409	22,496	49,737	86,642
Additions	–	–	2,484	2,484
Disposals	–	–	(535)	(535)
At 30 June 2009	14,409	22,496	51,686	88,591
Depreciation				
At 1 July 2008	12,742	17,395	43,927	74,064
Charge for the year	435	2,135	5,188	7,758
On disposals	–	–	(386)	(386)
At 30 June 2009	13,177	19,530	48,729	81,436
Net book value				
At 30 June 2009	1,232	2,966	2,957	7,155
At 30 June 2009	1,667	5,101	5,810	12,578

8. Debtors

Amounts falling due within one year	2009 £	2008 £
Sundry debtors	908	2,061
Other debtors	2,387	3,164
Prepayments and accrued income	33,111	102,172
Gift Aid Tax recoverable	26,485	21,172
	62,891	128,569

9. Creditors

Amounts falling due within one year	2009 £	2008 £
Sundry creditors	30,510	36,843
Social security and other taxes	26,330	21,420
Accruals	244,766	171,021
Deferred income (Note 10)	15,002	57,311
	316,608	286,595

Accruals includes £231,103 in respect of approved grants from the Solidarity Fund to be paid to Emmaus Communities and Groups in the next financial year. (2008 – £135,745)

10 Deferred income

	2009 £	2008 £
Balance at 1 July 2008	57,311	101,578
Income received	15,002	57,311
Released to the Statement of Financial Activities	(57,311)	(101,578)
	15,002	57,311

Deferred income relates to restricted funding received for specific posts, where income is matched to payment of salaries.

11. Operating lease commitments

At 30 July 2009 the company had annual commitments under non-cancellable operating leases as follows:

	Office equipment		Property	
	2009 £	2008 £	2009 £	2008 £
Expiry date, less than 1 year	–	–	5,500	5,500
Expiry date, between 2 and 5 years	–	1,760	–	–
Total	–	1,760	5,500	5,500

The break clause in the lease on the Charity's offices has been exercised by Emmaus UK and the current offices will be vacated on 30 November 2009. A lease on new premises has been acquired since the year end.

12. Restricted funds

	Brought forward £	Incoming Resources £	Resources Expended £	Carried forward £
Communities				
Brighton & Hove	–	1,000	1,000	0
Bristol	–	957	957	0
Cambridge	–	3,122	3,122	0
Colchester	3,500	8,275	11,775	0
Coventry	(110)	–	–	(110)
Glasgow	–	428	428	0
Gloucestershire	(195)	–	–	(195)
Greenwich	–	10,000	10,000	0
Hampshire	8	3,083	3,333	(242)
Leeds	–	1,134	1,134	0
Mossley	–	44	100	(56)
Oxford	–	6,496	6,494	2
Preston	15,000	171	15,171	0
South Lambeth	–	19,175	19,175	0
St Albans	–	200	200	0
Village Carlton	(104)	–	–	(104)
Affiliated Groups				
Bridgend	1,700	4,206	5,905	1
Gateshead	–	2,405	2,405	0
Hull	–	41	41	0
Ipswich	1,271	6,722	–	7,993
Medway	–	1,264	1,264	0
Norwich	770	–	–	770
Rugby	–	15,073	15,073	0
Salford	9,349	2,555	12,038	(134)
Regional Partnerships				
South East Partnership	1,400	–	–	1,400
Other				
America – Pathfinder Project	1,721	25,606	–	27,327
Bradford	–	1,021	13	1,008
Derby	20	–	–	20
Peterborough	218	–	–	218
Surrey	5,704	–	–	5,704
Walsall	–	1,000	–	1,000
	40,252	113,978	109,628	44,602

12. Restricted funds (continued)

	Brought forward	Incoming Resources	Resources Expended	Carried forward
	£	£	£	£
Other restricted funds				
1. Project Funds	1,385	–	1,385	–
2. Department for Communities and Local Government (formerly Office of the Deputy Prime Minister)	–	135,000	135,000	–
3. Esmee Fairbairn Foundation	–	28,604	28,604	–
4. Roughley Charitable Trust	–	4,167	4,167	–
5. Lankelly Chase Foundation	–	18,000	18,000	–
6. The J Paul Getty Jr Charitable Trust	–	45,833	45,833	–
7. Gannochy Trust	6,667	–	6,667	–
8. The Beatrice Laing Trust	–	18,000	18,000	–
9. The John Ellerman Foundation	–	6,250	6,250	–
10. The Rank Foundation	–	20,000	20,000	–
11. Tudor Trust	–	22,917	22,917	–
12. East of England Development Agency	3,068	–	3,068	–
13. The Persula Foundation	4,000	2,000	4,312	1,688
14. Help the Homeless	–	5,000	1,706	3,294
15. Abbé Pierre Memorial Fund	10,964	965	437	11,492
16. Medicor Foundation	–	45,000	45,000	–
17. John Laing Charitable Trust	–	15,000	4,291	10,709
	26,084	366,736	365,637	27,183
Total Restricted Funds	66,336	480,714	475,265	71,785

12. Restricted funds (continued)

1. Projects Funds are amounts received by the Charity for use in specific Emmaus projects.
2. The Department for Communities and Local Government is part funding the costs of Statutory Issues support, Financial Management support, Service/Beneficiary monitoring, Human Resources and Training Officers. This funding will strengthen the support and development of the Emmaus movement in the UK by increasing central support given to individual Emmaus projects.
3. The Esmee Fairbairn Foundation is part funding the work of the Development Team Manager and Finance Manager. Both these Managers provide support to individual Emmaus projects.
4. The Roughley Charitable Trust part funded the salary of the Development Officer for the Midlands and Yorkshire region.
5. Lankelly Chase Foundation is part funding the salary of the Business Development Officer. This is a new post which will support the social enterprise businesses operated by Emmaus projects. The success of these businesses is essential to enable Emmaus Communities to become self financing.
6. The J Paul Getty Jr Charitable Trust is part funding the work of the Regional Development Officers, as described in 3. above.
7. The Gannochy Trust is part funding the development of new Emmaus projects in Scotland.
8. The Beatrice Laing Trust is part funding the work of the Business Development Officer, as described in 8. above.
9. The John Ellerman Foundation contributed towards the costs of the Regional Development Officers.
10. The Rank Foundation provided support for a centralised training programme for Emmaus Community Leaders.
11. Tudor Trust provided funding towards the costs of the Regional Development Officers.
12. The East of England Development Agency provided funding for a research project entitled 'Growth and Sustainability'.
13. The Persula Foundation and Help the Homeless contributed to a fund for Companion training. This will allow small individual grants to be made to Companions to undertake relevant training where their Communities are unable to provide funding.
14. Following the death in January 2007 of Abbé Pierre, founder of the Emmaus Movement, donations were made to the Abbé Pierre Memorial Fund. The interest from this fund will provide grants to Companions to promote Solidarity.
15. Medicor Foundation provided the first year of a three year grant for Projects fundraising support.
16. John Laing Charitable Trust donated £15,000 to support projects to be carried out by the Communications and Development teams.

The Designated Fund is the amount which the Trustees have set aside for distribution to Emmaus Communities and Groups as Solidarity Grants. The timescale over which these funds are spent will depend on the number of suitable applications made to the fund; however grants will continue to be made during the year ended 30 June 2008 when the application criteria are met and funding is available.

13. Summary of funds

	Brought forward £	Incoming Resources £	Resources Expended £	Carried forward £
Unrestricted Designated Funds	342,010	73,712	359,914	55,808
Unrestricted General Funds	350,000	1,079,157	1,079,157	350,000
Subtotal	692,010	1,152,869	1,439,071	405,808
Restricted Funds	66,336	480,714	475,265	71,785
Total of Funds	758,346	1,633,583	1,914,336	477,593

The designated funds are held to make solidarity grants to Communities at the discretion of the trustees.

14. Analysis of net assets between funds

	Restricted funds 2009 £	Unrestricted funds 2009 £	Total funds 2009 £	Total funds 2008 £
Tangible fixed assets	–	7,155	7,155	12,578
Cash and short term deposits	71,785	640,294	712,079	901,383
Current assets	–	74,967	74,967	130,980
Creditors due within one year	–	(316,608)	(316,608)	(286,595)
Total	71,785	405,808	477,593	758,346

15. Solidarity grants made in the year

	2009
	£
<i>Emmaus Coventry</i>	
To provide revenue funding	50,000
<i>Emmaus Hampshire</i>	
To assist with direct marketing pilot	4,999
<i>Emmaus Burnley</i>	
To fund the salary costs of a full time project worker	41,473
<i>Emmaus Rugby</i>	
Towards the costs of opening a shop	30,000
<i>Emmaus Hastings & Rother</i>	
Towards purchase of premises to develop a Community	100,000
Towards the cost of a visit to an Emmaus recycling facility in France	1,500
Towards the purchase of premises to develop a Community. This grant was funded by repayment of £25,000 to the Solidarity Fund by Emmaus Gloucestershire.	25,000
<i>Emmaus Medway</i>	
To fund the salary costs of a project manager	50,000
<i>Emmaus Gateshead</i>	
To assist with the costs of a launch event for the Group	2,250
<i>Emmaus Bolton</i>	
To transfer funds received from a Major Donor. This was made as a Solidarity transfer and is not repayable.	20,000
<i>Emmaus Greenwich</i>	
To transfer funds received from a Major Donor. This was made as a Solidarity transfer and is not repayable.	34,692
Total	359,914
	2008
	£
<i>Emmaus South Lambeth</i>	
To fund the cost of hosting an Away Day for the Board of Emmaus UK (this grant is not repayable)	1,655
<i>Emmaus Burnley</i>	
To pay planning application fees	265
<i>Emmaus Colchester</i>	
To reimburse the cost of research and a feasibility study on wood recycling	2,800
<i>Emmaus Coventry</i>	
To replace the windows in the Community premises and carry out other repairs	61,000
<i>Emmaus Greenwich</i>	
To transfer funds received from a Major Donor. This was made as a Solidarity transfer and is not repayable	123,000
Total	188,720